Activity Report

2020

Everyone at home, but all together to support the life sciences and health technologies sector





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The History of Montréal InVivo in 2020

Strength and determination

JANUARY 2020





Montréal InVivo builds on its **new** branding and website redesign to commence its 2020 activities with strength and determination.

Energized by the move to its new offices, the organization has the wind in its sails and several innovative projects to be developed for the current year are taking shape within the team.



FEBRUARY 2020

In February 2020, the CEO of Montréal InVivo, with several members of the ecosystem, have the opportunity to represent the organization as well as the needs of the LSHT sector during a day on Parliament Hill.

The rest of the team are busy organizing EFFERVESCENCE
2020, the landmark event scheduled for the month of April, as well as pursuing the strategic thinking fueling the many projects to be carried out during the year.



Keeping track world events and issues, Montréal InVivo feels the the building turmoil in the LSHT sector due to a virus that is wreaking havoc in Asia, and later in Italy.





MARCH 2020

The month of March 2020 shakes up the year at Montréal InVivo, just like all other organizations and companies worldwide. On March 12, 2020, Frank Béraud sends a message to his team, asking them all to pack up and work from home, to continue the organization's activities remotely. Through telework, Montréal InVivo continues its work as a catalyst in the LSHT ecosystem. Accordingly, the team announces its position from the start of this crisis on all communication platforms and prompts the other stakeholders to do the same.





MARCH - APRIL - MAY 2020

To be able to work effectively from home and continue to lead productive and stimulating meetings, new technological tools are implemented and training is offered to employees of the organization.

As always, Montréal InVivo takes its role as **leader of the life sciences cluster** very seriously and positions itself as a source of information for LSHT stakeholders:

- 16 special newsletters
 dedicated to the organizations
 in the sector are sent out to
 provide them with resources
 and support.
- 2,882 industry players
 join the new COVID-19
 Bulletin Board to discuss
 and share information and
 offer resources between
 organizations in the sector.

Despite one destabilizing event after another, the Montréal InVivo team takes the time to regularly consult with industry players to understand their industry-related issues and repercussions from the pandemic.



Such communication leads to the following realizations:

- IThere is a need to rethink working methods to adopt the best teleworking practices.
- University laboratories, that are partners of LSHT companies, must be kept open.
- Efforts must be made to increase and accelerate training and enhance LSHT positions for students.

- Employees who need to access the premises and technical platforms need to be protected.
- There needs to be better coordination with the federal government to ensure consistency between federal and provincial public policies.
- Some stakeholders are concerned about tighter corporate financing.

- We must rely on publicprivate partnerships;
- The local production chain of technological innovations needs to be protected and developed.

The organization is carrying out different actions to continue to ensure its unifying and mobilizing role for the benefit of industry stakeholders.

JUNE - JULY - AUGUST 2020





332 Quebec providers

- Montréal InVivo puts online a directory of 332 Quebec providers of personal protective equipment as protection against the COVID-19 virus, for companies intent on acquiring equipment to protect their employees;.
- 30 stakeholders registered for a public consultation on the perceived trends and impacts of post-COVID-19.
- Many interventions with government departments and involvement in working groups; promising initiatives on federal, provincial and municipal levels to promote the LSHT ecosystem's contribution to the management of a crisis such as that caused by the COVID-19 pandemic.



At the same time, the employees of Montréal InVivo mobilize members from different Strategic Committees and working groups in an effort to implement projects to enable the LSHT sector to revive the economy in Montreal and in Quebec.

JULY - AUGUST 2020

A number of consultations with members of the organization's Strategic Committees are carried out and more than 40 interviews with business partners of Montréal InVivo are performed in connection with its strategic planning.

SEPTEMBER - OCTOBER - NOVEMBER 2020

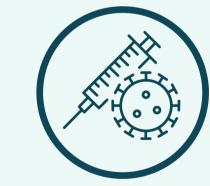
The team then gets involved with the Chamber of Commerce of Metropolitan Montreal to organize an event on the economic recovery, namely, the Strategic Forum on Life Sciences and Health Technology. A stragegic plan of actions for the economic recovery nevertheless resulted from this event and from its success. Montréal InVivo also plays a key role in organizing the mobilizing event EFFERVESCENCE - The Future of Life Sciences. which leads to new partnerships and raises the profile of Quebec research.







Coronaviru



Towards the end of 2020, a ray of hope for the population and pride for the LSHT sector emerge with the announcement of the arrival of a vaccine to boost herd immunity against COVID-19. With unprecedented speed, the much-awaited vaccine suddenly provides a light at the end of the tunnel, changing the dynamic in the sector and allowing us to finally see a solution to the health crisis.

DECEMBER 2020

During this time, Montréal InVivo embodies more than ever its role as a catalyst for discussion by adapting its initiatives to the new reality of COVID-19 and by in order to develop certain aspects of its new strategic planning. Furthermore, many interviews are granted to different press media outlets to address scientific issues on the vaccine as well as questions about the possibility of producing the vaccine in our region.

"We are now struck by the unrealized potential of the sector, but see that it is now attainable by our industry players that are increasingly high-performing. Despite the pandemic and the related constraints, some good moves were made this year. Certain companies were successful and others experienced phenomenal growth. Investment funds forge ahead and invest in companies and collaborations in our sector. We see that the value chain is taking shape and that suddenly the general public has developed an unprecedented interest in the activities of the life sciences sector. This year, our sector had a showcase to reach the general public; it allowed us to promote what we do and shed light on the relevance of what we do for the health of our society."

Chairman of the Board of Directors
Montréal InVivo

DECEMBER 2020

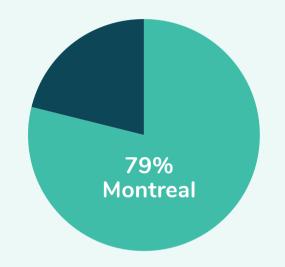
After nine months of major changes, Montréal InVivo's annual activity report is remarkably positive. The organization is one of the players in the sector that has helped to revive, with the help of life sciences, the economy of Greater Montreal and of Quebec.

"In fact, more than ever, press media has cast a spotlight on Montréal InVivo and the LSHT sector. We have been approached by many journalists and have agreed to many interviews, in particular regarding the COVID-19 vaccine. All this media attention has led to articles referring to the cluster, but especially highlighting the successful mobilization of the LSHT sector."

Chief Executive Officer Montréal InVivo



A Montreal sector that contributes to Quebec's economy and a very favourable investment climate



79% of the GDP of Quebec's LSHT sector comes from organizations in the sector in the Greater Montreal area.



Quebec is 1st in North America for its low operating costs in LSHT and the tax rate for companies in Quebec is 26.5%, which is also the lowest in North America. THESE JOBS

ARE DISTRIBUTED
IN SEVEN (7) LSHT
SUB-SECTORS



Innovative pharmaceuticals



Contract manufacturing organizations (CMO)



Contract research organizations de (CRO)



Biotechnologies



Medical technologies



Health IT / Al



Natural health products



58,000 jobs

(including 32,472 direct jobs), of which close to 80% are in the Greater Montreal area.

A quality talent pool

Quebec ranks 6th in North America for its number of teaching institutions and for its number of PhD graduates specializing in LSHT.



8 higher education institutions

offering LSHT programs in the Greater Montreal area.



16,000 graduates



Strategic Committees' Work



To meet the challenges of the sector,
Montréal InVivo has the privilege to be
able to rely on the work of five Strategic
Committees, aligned along its areas of
intervention. The work accomplished in
these Strategic Committees, strategically
composed of members that are diversified
and representative of the ecosystem,
enables needs to be identified, impactful
solutions to be co-developed, and the
required actions to then be implemented.



Growth of Companies

MANDATE

The Growth of Companies Strategic Committee initiates and supports projects aimed at enhancing the international performance and competitiveness of companies active in the LSHT sector of Greater Montreal.

This Strategic Committee carries out its 2020 mandate by focusing on the role played by Quebec companies and their success in the sector's value chain:

- Overseeing and reflecting on the public policies and government programs to assist innovation for companies
- Overseeing and developing proposals for the financing chain of LSHT companies
- Developing and implementing an approach based on support and centralized resources for entrepreneurs and innovative companies in life sciences;
- : Improving the support offered to SMEs by proposing a range of dedicated services and resources, complementary to what is already being done
- : Continuing and strengthening the activities of the BIOSUCCÈS mentoring network



Achievements

Equip companies for recovery

Montréal InVivo has developed ÉPIQUÉBEC, an online directory of suppliers of personal protective equipment (PPE). In partnership with Plakett Services Cliniques and Medtech Canada, this directory brings together more than 332 Quebec and Canadian suppliers of PPE.

THANKS TO THE FINANCIAL SUPPORT OF



Complete the financing chain for companies active in the LSHT sector

Montréal InVivo shared with the cabinet of the Minister of Economy and Innovation its recommendations related to the financing of innovations, particularly in the context of the newly created initiative dedicated to the development and transfer of Quebec innovation. The Growth of Companies Strategic Committee also spoke with key players in the financing chain (Anges Québec, Réseau Capital and its institutional members) in order to better understand their perception of the issues, opportunities and challenges involved in investing in the LSHT sector.

BIOSUCCÈS mentoring network



In 2020, the BIOSUCCÈS mentoring network was very dynamic and productive, particularly through:

- A 53% increase in the number of active dyads compared to the previous year
- Three (3) brainstorming sessions to identify ways of improving the support offered by BIOSUCCÈS and Montréal InVivo to LSHT entrepreneurs
- The addition of two (2) new mentors in the cell
- : A new campaign to recruit mentors, focused on diversity

Montréal InVivo also supported the Diamant (Diamond) recognition – the highest level offered by the Réseau Mentorat – to Samir Mounir, head mentor of the BIOSUCCÈS network, who has been mentoring entrepreneurs from our sector for more than 12 years.



Support innovation in the LSHT manufacturing sector

To better understand the challenges and needs of Quebec SMEs with manufacturing activities in LSHT, Montréal InVivo:

- Consulted with 11 companies
- Organized a webinar on the digital transformation of LSHT companies
- oordinated a study Quebec's manufacturing sector

Finally, close to 140 manufacturing companies were added to the company director on the Montréal InVivo website.

Facilitate open innovation

Montréal InVivo worked with the CMM, Montréal International and Centech to develop the «Tandem» initiative. The purpose of the initiative is to connect Quebec SMEs/start-ups and large companies active in the LSHT sector in Greater Montreal to solve the challenges of finding innovative development solutions.

AccélérAction expert committee

In December 2020, Montréal InVivo mobilized an AccélérAction expert committee to explore various possibilities for a project in cancer immunotherapy to ensure that a greater number of Quebecers may benefit from this technology. To provide such support, Montréal InVivo brought together five experts specializing in the fields of corporate financing and commercialization of innovations.





Entrepreneurial spotlight videos

To promote successful companies and through the support of CanExport-ICIC, two new spotlight videos were created, while respecting the required health protection measures in the pandemic context. The two videos were a great success on social media.

- The entrepreneurial spotlight on the company <u>Theratechnologies</u> presents the success story of a Montreal company that two products on the international market
- The entrepreneurial spotlight on MIMs promotes a successful AI company active in LSHT, as well as an influential and inspiring female entrepreneur. This spotlight video presents a scenario that is a little more eclectic and futuristic than the other spotlight videos in the series

"The Growth of Companies Strategic Committee rallied dynamically to help the sector face the economic and health crises caused by the pandemic. In addition to positioning itself to act on the opportunities to make the LSHT sector a true driver of recovery, the Strategic Committee has strengthened its ties with key players in business financing and has conveyed to them the importance of investing in this sector."

Coordinator, Strategic Committee Director – Enterprise Development Montréal InVivo



WORK



Strategic Committee meetings

Montréal InVivo would like to thank all the members of the Strategic Committee for their commitment

- · FRANK BÉRAUD Montréal InVivo
- FRANÇOIS BERGERON MEDTEQ+
- · FRANÇOIS BERGERON AccelLAB Inc.
- · CEDRIC BISSON Teralys Capital Co-Chair
- · ÈVE BLANCHET Boehringer Ingelheim
- · PIERRE FALARDEAU Pharm-Asset Inc. Co-Chair
- · YVON FRÉCHETTE Ministry of Economy and Innovation
- INÈS HOLZBAUR AmorChem
- STUART KOZLICK Puzzle Medical Devices
- FRÉDÉRIC LEDUC Immune Biosolutions
- FRÉDÉRIC LEMAITRE-AUGER Accel-Rx
- VANESSA MARSAN Ministry of Economy and Innovation
- MICHAEL MEE Amplitude Ventures
- CAROLINE MÉNARD Innovation, Science and Economic Development Canada, Government of Canada
- FRANÇOIS RAVENELLE Inversago
- · MICHEL ROUSSEAU Novartis Pharma Canada
- · CLAUDE VÉZEAU Katana Biopharma

Members of the subcommittee for the financing of innovations in LSHT

- · CEDRIC BISSON Teralys Capital
- · **DIANE** GOSSELIN CQDM
- · INÈS HOLZBAUR AmorChem
- · FRÉDÉRIC LEDUC Immune Biosolutions
- FRÉDÉRIC LEMAITRE-AUGER adMare Bioinnovations
- · MICHAEL MEE Amplitude Ventures
- · FRANÇOIS RAVENELLE Inversago

Coordination

· FARAH BENDAHMANE – Montréal InVivo



Skills and Talent Development

MANDATE

The Skills and Talent Development Strategic Committee is mobilizing to support the next generation, develop the expertise of professionals in the sector and promote retention of talent in the sector.

By relying on the findings in the Training-Skills-Employment Adequacy Diagnosis in LSHT, the members of the Strategic Committee established its objectives for 2020:

- Ensure alignment between the initial training offer, continuing professional development activities and companies' current and future needs in terms of skills
- Promote the availability of training programs for the acquisition of transversal skills
- Promote the emergence and retention of talent in the sector

"This year, companies and organizations had to take a closer look at their needs in terms of labour and human resources in order to continue their operations. The Strategic Committee stepped up its efforts to enhance the value of the jobs in order to improve training-employment adequacy."

Coordinator, Strategic Committee

Director – Skills and Talent Development – Montréal InVivo

Achievements

Launch of the trainingskills-employment adequacy diagnosis for the Isht sector

At the start of 2020, Montréal InVivo officially published its Training-Skills-Employment Adequacy Diagnosis in LSHT, carried out in partnership with the Conseil emploi Métropole and Pharmabio Development. The nine findings presented in this study enable actions to be spearheaded in relation to training, needs in terms of skills and the workplace reality. These findings were updated in the fall of 2020, based on changes induced by the COVID-19 pandemic. Made possible thanks to the funding of Service Québec, industry players were asked about the impacts of the crisis on the skills being sought after and companies' hiring needs. The results of this inquiry underscored the need for professionals with business intelligence and information technology skills.

Continuum project

The Diagnosis carried out in 2019 generated the finding of a strong demand for talent with hybrid profiles encompassing data science and biological sciences. Montréal InVivo, in partnership with Pharmabio Development, Université de Montréal, Qualifications Québec and Collège Ahuntsic, developed the Continuum qualifying path, which allows candidates with training in biological sciences or in data sciences to acquire the skills they lack to meet the needs of companies in the LSHT sector.

This training includes a theoretical portion to upgrade candidates' knowledge, plus a practical portion, intended to introduce them to the professional environment through an opportunity to work in a company under the supervision of a host mentor. During their program, candidates have access to a practical community, in collaboration with MonBUG, to promote discussion and best practices. The first cohort began in the fall of 2020 and should be working in companies in the mid-year of 2021.

The implementation of the training, of a practical community and the creation of career enhancement tools in data sciences are possible thanks to the financial contribution of the Conseil emploi métropole.





Consult the Continuum project

5 spotlight videos on jobs of the future











Enhancing the value of future jobs in LSHT

Montréal InVivo revitalized its page on its Facebook platform and its website with the goal of specifically reaching out to the next generation of scientific leaders and talent in the LSHT sector.

In order to enhance the value of future jobs and promote them among the next generation, spotlight videos have been developed and integrated into Montréal InVivo's website. Short videos, captured in a playful setting, take the format of a short interview with professionals who have specific positions. The testimonials of these experts give the next generation an opportunity to better understand the role, responsibilities, opportunities, challenges as well as the sometimes atypical career path taken to eventually land these positions. For 2020, five spotlight videos were created and finding was obtained to produce new ones in 2021.

We would like to thank Pierre Laurent, Farah Bendahmane, Chantal Rochette, Jérémie Auger and Christian Dansereau for their generous participation in the creation and production of these spotlight videos.

Over the year, Montréal InVivo has worked closely with the sectoral labour committee, PharmaBio Development, to enhance the value of careers of the future. We invite you to stay tuned, as a number of large-scale projects are planned for 2021.



WORK



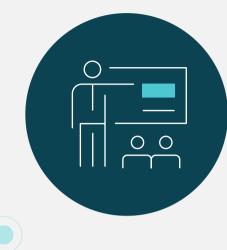
A third cohort for the life sciences entrepreneurship development program (LSEDP)

Furthermore, the program courses and activities were reviewed and reorganized to be offered virtually as of March 2020. Despite these changes, participant evaluations remained very positive.

The 2019 initiative developed through a collaboration between Montréal InVivo, Ville de Montréal and Pfizer allowed seven candidates to enrol through a Program bursary. Our partners, IRICoR, McGill University and Transmedtech Institute offered a dozen bursaries to graduate students.

23
participants

coming from various LSHT subsectors, including eight employees of SMEs or entrepreneurs



Strategic Committee meetings

Montréal InVivo would like to thank all the members of the different working committees for their commitment

- RICARDO ACEVEDO Qualifications Québec
- **ÉRIC** ATLAN Collège Ahuntsic
- **BENOIT** BARBEAU Université du Québec à Montréal
- **EMILY** BELL Research Institute McGill University Health Centre
- FRANK BÉRAUD Montréal InVivo
- **ÈVE** BLANCHET Representative, Innovative Medicines Canada
- CATALINA BONILLA Economic Development, Ville de Montréal
- KIM BOURGEOIS Pharmabio Development Co-Chair
- **VÉRONIQUE** CHAMPAGNE Montréal Relève
- **PHILIPPE** DESJARDINS Student representative
- MARIE-JOSÉE DIONNE École Polytechnique
- **FRANÇOIS** FABI Student representative
- MICHEL FAFARD Cégep Gérald-Godin
- JACQUES GAGNÉ Board of Directors, Montréal InVivo Co-Chair
- **VÉRONIQUE** GERLAND Economic Development, Ville de Montréal
- **DONALD** H. VIOLETTE Services Québec
- **BENOIT** LAROSE Medtech Canada
- FRÉDÉRIC LEDUC Representative, BIOQuébec
- JULIE MANTOVANI Institute for Research in Immunology and Cancer
- **VANESSA** MARSAN Ministry of Economy and Innovation
- JOSÉPHINE NALBANTOGLU Graduate and Postdoctoral Studies, McGill University

- SANDRA NICHOL John Molson Executive Centre
- **NATHALIE** PARENT Université de Montréal, Faculty of Arts and Sciences
- CHRISTIAN ROY Montréal Metropolitan Community
- **MICHELLE** SAVOIE Université de Montréal, Faculty of Pharmacy
- · **JESSICA** TRÉPANIER Pharmabio Development
- · VIRGINIE VENDANGE Polytechnique Montréal

Continuum Qualifying Path working group

- RICARDO ACEVEDO Qualifications Québec
- KIM BOURGEOIS Pharmabio Development Co-Chair
- VIRGINIE CHARTRAND Collège Ahuntsic
- FRANCE DUSSAULT Qualifications Québec
- · NATHALIE LEBLANC Qualifications Québec
- ISABELLE MAILLOUX Collège Ahuntsic
- **NATHALIE** PARENT Université de Montréal, Faculty of Arts and Sciences
- JESSICA TRÉPANIER Pharmabio Development

Coordination

· CLAUDIE NOËL – Montréal InVivo



Integration of Innovations

MANDATE

The Integration of Innovations Strategic Committee initiates and engages in projects that support the integration of innovations into a health care system to make it more efficient, innovative, and to foster economic growth in the LSHT sector.

Montréal InVivo works together with the members of this Strategic Committee on the following three major initiatives, aiming to achieve a successful integration of innovations:

- Develop the capacity to measure the value of innovations in real-life settings
- Initiate pilot projects to better support the integration of innovations
- : Support initiatives to improve access to health care data

Achievements

Initiate pilot projects to integrate innovations

The members of a working committees affiliated with the Strategic Committee met several times in 2020 for the purpose of developing a project that supports the integration of immunotherapy in cancer. This project, focused on an innovative approach, aims to develop specific tools designed to regularly report the health outcomes of cancer patients treated with immunotherapy to their health team. Adapted questionnaires or connected devices would report patent and family data (patient reported outcomes) to ensure more regular monitoring and inform clinical decision-making by the health care team. Ultimately, these tools will enable proactive action to avoid or facilitate the management of side effects. The project is expected to be launched in the spring of 2021.

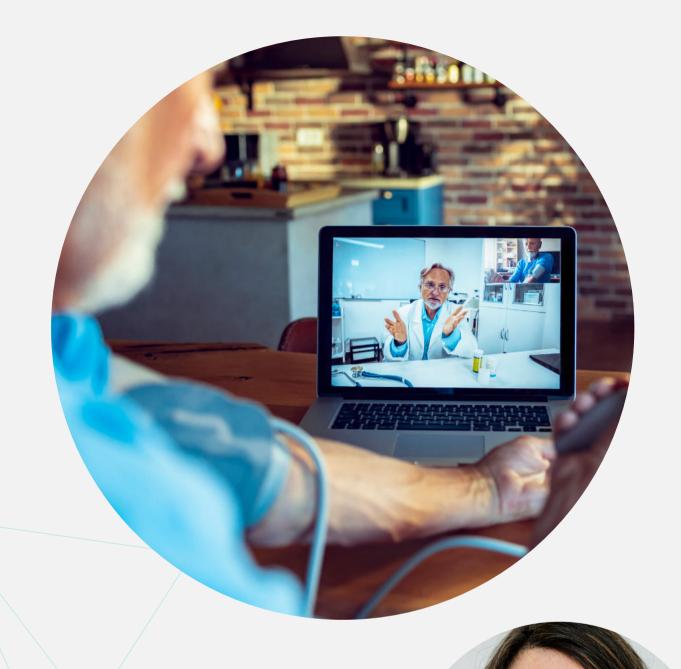


Develop tools to measure the creation of value

Montréal InVivo submitted <u>a brief in in January 2020</u>, in connection with the pre-budget consultations, on Quebec's ability to measure the value of real-world care innovations. The recommendations were described in Activity Report 2019. The brief was submitted at a later date to the Ministry of Economy and Innovation as part of the update of the Québec Life Sciences Strategy to support the proposals of the CIUSSS for more active involvement in the completion of studies in a real-life health care environment.

Support initiatives to improve access to health data

At the start of 2020, Montréal InVivo submitted a brief establishing recommendations on optimizing processes to access health data intended for the 2020-2021 provincial budget. As access to health data was an issue still prioritized in 2020, Montréal InVivo made a point of consulting with its partners and stakeholders in the LSHT sector. Discussions focused specifically on citizen acceptability or engagement of citizens with respect to the sharing of their health data. Key messages and ways of simply explaining these concepts were identified to promote communication and dialogue with citizens and help them to better understand the positive impacts of sharing their health data with health research..



Consortium project for the discovery and integration of innovations in connected health

A number of discussions with industry players identified a real need for the integration of connected health tools in the care process. With the COVID-19 pandemic, telemedicine practices intensified, thereby accelerating their adoption. Regular monitoring of more vulnerable patient populations, for which the burden of disease if high from a health and economic standpoint, will significantly improve their health outcomes. Montréal InVivo is developing a project focused on the telemonitoring of the most fragile patients, development and coordination of an efficient clinical response and the support of SMEs, by developing connected-health innovations. Close to 30 partners have expressed their support and validated the relevance of the vision and value proposition of this project. As strengthening Quebec's competitiveness in the area of connected health is undoubtedly relevant, activities will continue to maintain mobilization and identify sources of funding in 2021.

"I am particularly proud of the work that was accomplished this year to bring to fruition a project that will develop distinctive capabilities in our sector in Montreal. This project involves patients more in their care process by integrating them into a partnership with health professionals, researchers and companies active in LSHT."

Coordinator, Strategic Committee Vice-President – Montréal InVivo



WORK



general Strategic Committee meeting

Montréal InVivo would like to thank all the members of the Strategic Committee for their commitment

- **DONALD** ALLARD Bristol-Myers Squibb Canada
- **RENALDO** BATTISTA Oncopole
- FRANK BÉRAUD Montréal InVivo
- · FRANÇOIS BERGERON MEDTEQ+
- · DANIEL BOUTHILLIER Kaneq Pharma
- FABRICE BRUNET Centre Hospitalier de l'Université de Montréal Co-Chair
- · ALAIN A. COUTURE GSK
- · **SYLVAIN** CLERMONT Celgene / BMS
- **DENISE** CLOUTIER Pfizer Canada
- MARIE PIERRE FAURE Transmedtech Institute
- · ISABELLE GAGNON Roche Diagnostics
- · ANNIE-KIM GILBERT CIUSSS Centre-sud
- · ISABELLE GIRARD Plakett Services Cliniques
- PAVEL HAMET Centre de Recherche du Centre Hospitalier de l'Université de Montréal
- MARTIN HOULE Ministry of Economy, Science and Innovation, Government of Quebec
- · CAROLE JABET Fonds de Recherche du Québec Health
- · **JEAN** LACHAINE Université de Montréal, Faculty of Pharmacy

- PAUL L'ARCHEVÊQUE Bureau de l'innovation,
 Quebec Ministry of Health and Social Services
- **MÉLANIE** LEBERRE Research Centre, Institut universitaire de gériatrie de Montréal, Student
- · VANESSA MARSAN Ministry of Economy and Innovation
- FRANCE MIGNAULT Gilead
- THIBAULT PERRETTI École des technologies supérieure,
 Student
- · **SOPHIE** ROCHON Novartis Oncologie **Co-Chair**
- **EVA** VILLALBA Quebec Cancer Coalition



1 meeting on the integration of innovations in care

Working group on the integration of immunotherapy in cancer

- **DONALD** ALLARD Bristol Myers Squibb
- **RENALDO** BATTISTA Oncopole
- · **GERALD** BATIST Jewish General Hospital
- · PATRICK BERGERON Roche Pharma
- **SYLVAIN** CLERMONT BMS/Celgene
- NATHALIE GIRARD Ministry of Economy and Innovation
- **ISABELLE** GAGNON Roche Diagnostic
- DR TAREK HIJAL Radiation Oncology MUHC (OPAL)
- · JOHN KILDEA Research Institute MUHC Medical Physics (OPAL)
- STÉPHANIE LACROIX Merck Canada
- JEAN LACHAINE Université de Montréal, Faculty of Pharmacy
- **RÉJEAN** LAPOINTE CR CHUM
- PAUL L'ARCHEVÊQUE Bureau de l'innovation, Ministry of Health and Social Services
- · FRANCE MIGNAULT Gilead
- **DAJAN** O'DONNELL Cancer Research Society
- · LOUISE PAQUET MSSS
- · VINCENT RAYMOND Pfizer Canada
- · **SOPHIE** ROCHON Novartis Oncologie
- · DR SARA SOLDERA Hôpital Charles Lemoyne
- · BARRY STEIN Colorectal Cancer Canada
- · EVA VILLALBA Coalition priorité cancer

Coordination

· NATHALIE OUIMET – Montréal InVivo

meetings
of the Working Group
on the integration
of immunotherapy

in oncology



Research and Innovation

MANDATE

The Research and Innovation Strategic Committee aims to enhance Greater Montreal's productivity and competitiveness in terms of research and development.

By supporting and implementing impactful projects, the members of the Strategic Committee aim to have a real impact on the sector and help to retain researchers:

- : Foster multi-sectoral research partnerships
- Develop research-based niches of excellence

"Our work on rare diseases has given us another opportunity to work more closely with patient associations. They develop initiatives well adapted to the needs on the ground, which is really inspiring!"

Coordinator, Strategic Committee Vice-President – Montréal InVivo



Achievements

Support the niche of excellence on research into rare diseases

In connection with the strategic thinking initiated by the MSSS on improving the management and coordination of care provided to patients with rare diseases, Montréal InVivo hoped to contribute by developing an initiative to better support the development and integration of innovations for this sector. A working group comprised of rare disease experts was created at the end of 2019 to reflect on the issues and solutions to enhance the competitiveness of this niche of excellence and offer more therapeutic options to Quebec patients with rare diseases.

4 meetings

of the Rare Diseases Working Committee

FROM 2010 AND 2019

10,000 scientific

articles on rare diseases were published



Furthermore, several studies, supported by CanExport-ICIC, ISED and other private partnerships, were carried out to fuel the strategic thinking of the working group dedicated to rare diseases:

- **Bibliometric study** on public research into rare diseases in Quebec and Canada to identify our assetss
 - Although Quebec is not considered among the great leaders in rare disease research, its publications have achieved higher impact scores globally.
- : Comparative study of the public policies of leading countries in rare diseases
- Directory of Quebec companies dedicated to rare diseases

 Sixty-six (66) companies are involved in the development of a diagnostic or therapeutic tool for rare diseases in Quebec. Forty-one (41) of them are Quebec SMEs, mainly biotechnologies, active in particular in neurology, oncology and cardiology.
- Study/Directory of companies and research groups involved in the development of clinical biosensors in Quebec
 In Quebec, 48 companies and research groups are developing clinical biosensors, mainly for the analysis of human fluids.
- : Creation of a page on the «Rare diseases» niche of excellence to promote our assets
- : Creation of a new niche of excellence page to showcase our public and private expertise in "Clinical Biosensors"

Building on the work accomplished by the working group, Montréal InVivo will submit a series of recommendations to the federal and provincial governments in the spring of 2021.

WORK





Montréal InVivo would like to thank all the members of the Strategic Committee for their commitment

- HABIB BENALI PERFORM Centre, Concordia University
- FRANK BÉRAUD Montréal InVivo
- MARCO BLOUIN Ministry of Economy and Innovation
- MAXIME DUMAIS Oncopole
- SYLVAIN CHARBONNEAU Fonds de recherche du Québec Health
- · JULIE COUTURE Ministry of Health and Social Services
- JACQUES DE GUISE École de technologie supérieure
- **HELÈNE** FOURNIER Génome Québec
- THÉRÈSE GAGNON-KUGLER Vertex
- **NATHALIE** GIRARD Ministry of Economy, Science and Innovation
- ALIZEE GOURONNEC PhD Student, IRIC
- VRATISLAV HADRAVA Pfizer Canada Co-Chair
- **EKAT** KRITIKOU Université de Montréal
- **DANIKA** LABERGE CATALIS Québec
- **MONIQUE** LACROIX Novartis Pharma
- **SERGE** LAPOINTE Fasken
- JONATHAN LÉVESQUE Institut National d'Optique (INO)
- **CHRISTINE MARTENS** AdMare Bioinnovations
- **ANTOINE MEANT** PhD STudent, IRIC
- **ALEXANDRA** OBADIA CartaGene
- **ANNABEL SEYLERS NEURO**

CARL-ÉRIC AUBIN – TransMedTech and École Polytechnique Co-Chair Rare diseases working group in December 2020

- **STEPHANE** BARAKAT ET **MIRA** FRANCIS Alexion
- **SOPHIE** BERNARD IRCM
- **DIANE BRISSON** Ecogene 21
- · SYLVAIN BUSSIÈRE Biogen
- · **HÉLÈNE** DELERUE-VIDOT ESG-UQAM
- · JAMES DOYLE Modelis Pharma
- THÉRÈSE GAGNON-KUGLER Vertex
- **ANGELA GENGE NEURO**
- **NATHALIE** GIRARD Ministry of Economy, Science and Innovation, Government of Quebec
- · DIANA IGLESIAS Génome Québec
- · JACQUES MICHAUD Centre de génomique Clinique du Québec
- VINCENT MOOSER McGill
- GAIL OUELLETTE RQMO
- NICOLAS PILON ET HERMANCE BAUDE CERMO-FC
- **DONALD** VINH ET **MÉLANIE** LANGELIER IR CUSM

Coordination

· NATHALIE OUIMET – Montréal InVivo



Artificial Intelligence

MANDATE

To foster the development of the LSHT sector, the Artificial Intelligence Strategic Committee focuses on the growth of organizations specialized in artificial intelligence (AI) applied to health and the increased use of AI in more traditional companies.

By promoting the integration of AI into the various stages of the innovation cycle, the Strategic Committee developed its priority objectives for 2020:

- : Define a development strategy differentiated from the sector
- Facilitate concerted collaboration between stakeholders (development and adoption of AI in LSHT)
- Ensure a financing chain that is complete and adapted to AI in LSHT, in particular in connection with an AI-Health Innovation Zone

"The Artificial Intelligence Strategic Committee has really taken off, developing concrete initiatives that will help Montreal position itself as a global AI leader in LSHT. There is an appetite for a deeper connection between the key players within the LSHT sector in Greater Montreal."

Strategic Committee, Coordinator

Director – Enterprise Development – Montréal InVivo

Achievements

Outreach of Montreal's Al ecosystem in LSHT with collaborators in Japan

In partnership with WORLDiscoveries Asia, MILA and SeedAI, Montréal InVivo presented Montreal's AI ecosystem in LSHT to Kobe Biomedical Innovation Cluster, which is the largest cluster in Japan's biomedical sector. Like Quebec, Japan is facing an aging population and is showing a strong interest in medical technology and AI solutions in LSHT. This meeting resulted in an opportunity for Montréal InVivo, as well as two (2) AI health startups, to present in 2021 at the Osaka Chamber of Commerce and Industry annual conference on digital health, a large-scale event in which several major Japanese corporations participate.

A portrait of Quebec's artificial intelligence ecosystem in LSHT

The Strategic Committee brought together more than 70 key stakeholders over the course of a dozen meetings to consult them on the concrete actions to be implemented, as well as the partners to be involved, to position Montreal as a global AI leader in LSHT. The white paper resulting from these consultations was used in particular as a basis to develop a business plan for an AI- Health Innovation, in collaboration with Montréal International and a committee of 12 industrial partners.

Artificial intelligence training in LSHT

Montréal InVivo, in collaboration with SeedAI, carried out training workshops on AI in LSHT. These workshops targeted companies in the LSHT sector intent on better understanding the tangible opportunities of various applications of AI to improve their competitiveness and their performance. Participants in the training workshops also benefited from the possibility of attending personalized brainstorming sessions, accompanied by SeedAI, to identify potential AI projects that could be implemented in their companies.









Montréal InVivo would like to thank all the members of the Strategic Committee for their commitment

- **NADINE** BEAUGER Institute for Research in Immunology and Cancer. Commercialization of Research
- · FRANK BÉRAUD Montréal InVivo
- FRANÇOIS BERGERON MEDTEQ+
- · LÉA BERLINGUET Montréal International
- **DAVID** BERTRAND Hospitalis
- · VANESSA CLAVEAU Ministry of Economy and Innovation
- · JACQUES DE GUISE École de technologie supérieure et CHUM
- STÉPHANIE DOYLE Montréal International
- FRANCOIS DROLET Roche
- RANYA EL-MASRI GlaxoSmithKline Co-Chair
- · PIERRE-ALEXANDRE FOURNIER Hexoskin
- · CAROLE JABET Fonds de recherche du Québec Health
- MARIE-PAULE JEANSONNE Forum IA Québec
- · SARAH JENNA MyIntelligentMachines
- · JEAN-FRÉDÉRIC LAFONTAINE AstraZeneca
- PAUL L'ARCHEVÊQUE Bureau de l'innovation, Ministry of Health and Social Services
- · **BENOIT** LAROSE Medtech Canada
- · MARTIN LEBLANC Caprion
- · ALEXANDRE LE BOUTHILLIER Imagia Co-Chair

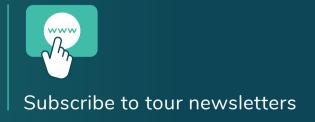
- · **STÉPHANE** LÉTOURNEAU MILA
- ERIKA-ESTHER LUAMBA Ministry of Economy and Innovation
- · **KATHY** MALAS CHUM
- CAROLINE MÉNARD Innovation, Science and Economic Development Canada
- · SAMIR MOUNIR Desjardins Caisse du réseau de la santé
- · NOLWENN NOISEL Cartagene
- DOINA PRECUP Healthy Brains for Healthy Lives, Université McGill
- JEAN-PIERRE ROBERT CTS Santé
- MICHEL ROUSSEAU Novartis Pharma Canada
- LOUIS ROY IBM Corporation
- FRANCO SICILIA TELUS Health
- · LUC SIROIS PROMPT
- · LUC VILANDRÉ TELUS Health

Coordination

· FARAH BENDAHMANE – Montréal InVivo



Our communications colleagues are committed to creating exclusive content and relaying important information to industry players through several newsletters that highlight industry successes and promote the Cluster's Canada-wide profile.



A new image and enhanced media presence

Montréal InVivo's new visual identity was launched on January 30 at the VIP networking event. We adjusted our PowerPoint presentations, our Word templates, our freestanding banners and other communication tools with this new visual identity. Water bottles featuring the new Montréal InVivo logo were ordered and then offered to our partners and members of the Board of Directors.

Organizational support during the COVID-19 pandemic

To support the stakeholders in the life sciences and health technologies sector, the communications team created a newsletter specific to developments related to COVID-19. These communication tools, sent out on a daily and then weekly basis, allowed companies in the sector to be supported by being informed of provincial and federal government measures, calls for projects and other important information. We finally compilated all relevant media news in a Special file - COVID-19 hosted on the website. This file showed the incredible mobilization of the industry stakeholders.



"Montréal InVivo's communications team was very active in response to disruptions caused by the pandemic and implemented a number of tools to improve telecommunication between the industry stakeholders. Communicating effectively was central to our actions and will continue to be so throughout the post-COVID-19 recovery."

Director – Communications and Public Affairs Montréal InVivo



Here are a few of the interviews conducted in 2020:

As the pandemic put the LSHT sector in the media spotlight, our CEO was frequently invited to interviews and represent the LSHT sector.



APRIL 18, 2020

Nos biotechs sortent de l'ombre Le journal de Montréal



MAY 4, 2020

Special file – Covid-19
La Presse



JUNE 4, 2020

Science de la vie : l'aide réclamée arrive enfin La Presse



JUNE 5, 2020

Le Québec mise 150 millions \$
sur les sciences de la vie
Le journal de Québec



JUNE 19, 2020

Entrée en Bourse réussie pour la montréalaise Repare Therapeutics La Presse



JUNE 20, 2020

Innovation en santé: investissons maintenant pour faire face aux crises de demain La Presse



AUGUST 22, 2020

RAMQ : vos données déjà partagées Le journal de Québec



AUGUST 27, 2020

Le guêpier politique de Fitzgibbon La Presse



AUGUST 28, 2020

Des données médicales de la RAMQ dans la mire des biotechs Le Journal de Montréal



AUGUST 28, 2020

Pas question de vendre nos données de santé à l'industrie La Presse



SEPTEMBER 4, 2020

En quoi les données de la RAMQ sont-elles une mine d'or? Le Devoir



OCTOBER 21, 2020

Un mentorat transformé en succès... et en amitié La Presse



OCTOBER 21, 2020

COVID-19 : le Québec contre-attaque La Presse



NOVEMBER 25, 2020

Trudeau blâmé pour des lacunes de production La Presse



NOVEMBER 26, 2020

La production locale de vaccins de nouveau sous les projecteurs Le Devoir

The web and social media in figures

The communications team promotes industry news, success stories and relays important information to industry players through newsletters promoting the Cluster's outreach.

Our social media is also used to disseminate such news and information relevant to our sector. Furthermore, our communication tools are increasingly consulted:



54 newsletters

(INFOINVIVO, RESOINVIVO and FLASHINVIVO)

+36% ↑ 5,704 · Subscribers



83 events

published on the calendar

+5% ↑



52,857 visits

on our website pages

4,500 · Average of visits per month for 2020



Social media FOLLOWERS

+25% ↑ 2,117 · Twitter

+9 % ↑ 8,225 · LinkedIn

+34 % ↑ 357 · Facebook









Some of our partners' events in which the Montréal InVivo teams participated.

JANUARY 14

MEDTEQ Innovation Summit 2020

JANUARY 24

PharmaLive

JANUARY 29

Conference on innovation zones: going from idea to market

FEBRUARY 6-7

Niagara Investment Summit

MARCH 9

Rare Disease Day Conference 2020

APRIL 8

Talk with Mr. Jean Boulet, Minister of Health and Social Services

APRIL 17

Réussir la relance (A successful recovery) -Webinar organized by the Chamber of Commerce of Metropolitan Montreal

MAY 6

Getting out of the COVID-19 crisis – Webinar organized by the Ministry of Economy and Innovation

MAY 12

LSHT: partie prenantes
de la relance économique
(Stakeholders in the
economic recovery) Webinar organized by
Montréal International,
Montréal InVivo and the
Chamber of Commerce of
Metropolitan Montreal

MAY 12

Connecting Intelligence: l'innovation à l'ère de la COVID-19 (Innovation in the era of COVID-19)

JUNE 2

CGI Talk - François Gratton, Executive Vice-President, Group President, TELUS and Chair, TELUS Health and TELUS Québec

JULY 8

Creative Collisions: les opportunités pour la relance post-COVID (opportunities for the post-COVID recovery)

JULY 13

ISMB 2020 - International Society for Computational Biology

SEPTEMBER 3

Symposium sur les finances publiques du Québec (Symposium on public finances in Quebec)

SEPTEMBER 4

Causerie À la une CN - La recherche scientifique : levier important pour la relance économique du Québec (Featured CN Talk – scientific research: important leverage for Quebec's economic recovery)

OCTOBER 15

Driving business and innovation between Quebec and Maryland – Webinar

OCTOBER 16

Virtual forum
on the requalification
of the workforce
and on employment

OCTOBER 29

Life Sciences in Quebec, Hong Kong and Asia – Funding, collaboration and research opportunities

OCTOBER 30

Updated webinar concerning the PMPRB

NOVEMBER 5

Business in Tandem – Business opportunities between companies in Lyon and Montréal

NOVEMBER 18

Journée économique organisé par la FCCQ (Economic day organized by the FCCQ)

NOVEMBER 18

Canada-Italy Business Forum on Artificial Intelligence

Milestones

EFFERVESCENCE 2020 a second edition adapted to the new reality

Initiated in 2018 by Montréal InVivo, EFFERVESCENCE - the future of life sciences, was co-created with 14 partners from the life sciences and health technologies sector. The successful first edition of this event led us to organizing a second edition scheduled for April 2020. Given the restrictive health measures associated with the pandemic, the 2020 edition of EFFERVESCENCE had to be cancelled when the event was ready to be presented, resulting in a substantial monetary loss.

In order to stimulate participants' enthusiasm in the event and maintain the EFFERVESCENCE brand, Montréal InVivo became actively involved in the new concept of EFFERVESCENCE – the future of life sciences: its «X EFFERVESCENCE» satellite events. These free events have been developed by partners in the sector and online registration for these conferences has been done on the EFFERVESCENCE website.

339
participants
live and
broadcast

The future of health during a global pandemic October 7, 2020, 11:00 a.m. to 12:00 p.m.:

Conference on the future of health care, with Zayna Khayat

700 registrations

The revolution is now: digital and ai in the healthcare industry October 17, 2020, 9:00 a.m. to 4:00 p.m.:

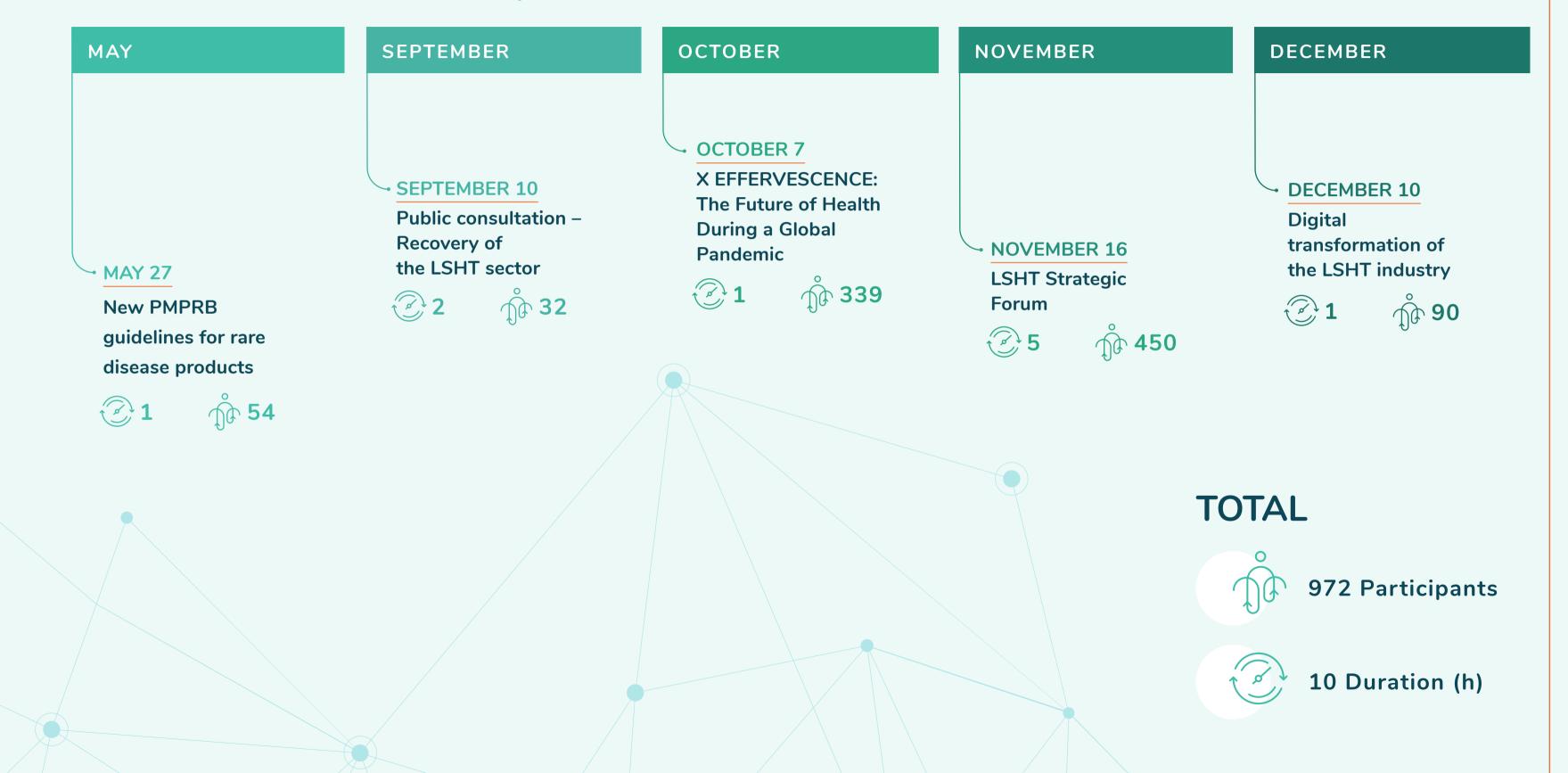
Conference organized by Novartis and round tables rondes organized by MILA

A subsequent edition, completely online, with new partners, was held from March 15 to 17, 2021. With revised and maximized programming for stimulating and virtual presentations, Montréal InVivo was in charge of more than half of the sessions, took care of the creation of sponsorship partnerships, in addition to ensuring the operational management of the NPO and the promotion of the event.





Events under the leadership of Montréal InVivo





We are fortunate to benefit from the support and sound advice of a number of leaders who help us to develop promising projects for the sector as a whole. Their contribution is indispensable for Montréal InVivo and we would like to take the opportunity to sincerely thank them for their commitment.



Members of the board of directors

- **SONIA** BÉLANGER Centre-Sud-de-l'Île-de-Montréal
- FRANK BÉRAUD* Montréal InVivo Chief Executive Officer
- **CEDRIC** BISSON* Teralys Capital
- · FABRICE BRUNET Centre Hospitalier de l'Université de Montréal
- MIGUEL BURNIER Research Institute McGill University Health Centre
- · DANIEL CODERRE Génome Québec
- NADIA DI CHIARA Fonds de solidarité FTQ
- FARIS EL REFAIE GlaxoSmithKline Pharma Inc. (GSK)
- FRÉDÉRIC FASANO Servier Canada (until March 2020)
- DIANE GOSSELIN* Consortium québécois sur la découverte du médicament
- · WHITNEY GREEN Roche Diagnostics (until April 12, 2019)
- · PHILIPPE GROS McGill University
- · PAVEL HAMET Medpharmgene
- · MARIE-JOSÉE HÉBERT Université de Montréal
- YOO-SEOK HONG GlaxoSmithKline Pharma Inc. (until September 2020)
- PATRICK HUPÉ Medtronic Canada (until June 2020)
- · ALEXANDRE LE BOUTHILLIER Imagia
- DIDIER LECONTE Fonds de solidarité FTQ (until February 2020)
- BRUCE MAZER McGill University Health Centre (until June 2020)
- · **CHRISTIAN** MACHER Novartis

- · JACQUES MILETTE MEDTEQ
- · ANDREW PLANK Roche Diagnostics
- · JEAN-MAURICE PLOURDE Montréal InVivo Honorary Member
- **RÉMI** QUIRION Fonds de recherche du Québec (FRQ)
- **SUZY** TALBOT DIEX Recherche
- ANNA VAN ACKER Merck Canada Inc.
- · LUC VILANDRÉ TELUS Health

Chairman of the board of directors

· MARTIN LEBLANC* - Caprion Biosciences Inc.

Vice-chairman of the board of directors

JACQUES GAGNÉ* – Montréal InVivo Honorary Member

Secretary-treasurer of the board of directors

• PIERRE FALARDEAU* – Consultation Pharm-Asset Inc.

^{*} Members of the Executive Committee



Advancing the life sciences and health technologies sector means everything. Passionate and collaborative, all the members of the team are motivated to work together with all stakeholders in the sector. We share the same vision: mobilize and work together on common goals.

Our team regular members of the team



BAHA EDDIN DAKHLI — Project Manager • CLAUDIE NOËL — Director – Skills and Talent Development • DIANE HUBERT — Executive Assistant and Corporate Affairs Coordinator • FARAH BENDAHMANE — Director – Enterprise Development • VÉRONIQUE ROCHEFORT — Project Manager – Communications • FRANK BÉRAUD — Chief Executive Officer • SABRINA BERNIER — Director – Communications and Public Affairs • NATHALIE OUIMET — Vice-President, Operations • SYLVESTRE OULÉ-MAILLOUX — Project Coordinator – completion of the ÉPIQUÉBEC.org directory (June to August 2020)

100% define themselves

as being passionate about life sciences

100% are bilingual

78% of the members

of the Montréal InVivo team are women

67% have a university

degree in life sciences

56% have a university

degree in business development



The financial support from our partners enables us to conduct major projects and create new unifying initiatives.

Their support strengthens the credibility of our work and we would like to take this opportunity to thank them for their trust. We can also rely on the collaboration of many other stakeholders in the sector that allow us to go further in our activities.



Thank you!

Financial partners

Biopharmaceuticals

- AbbVie
- adMare BioInnovations
- Alexion Canada
- <u>Amgen</u>
- AstraZeneca Canada
- Bausch Health (Valeant)
- · Biogen Canada Inc.
- · Bristol-Myers Squibb
- · Boehringer Ingelheim Canada Ltd.
- Caprion Biosciences
- Cirion BioPharma Recherche Inc.
- Eli Lilly Canada
- Gilead Sciences Canada
- GlaxoSmithKline Inc.
- · Janssen Inc.
- Medpharmgene
- Merck Canada
- Novartis Pharma Canada
- Pfizer Canada
- Roche Diagnostics
- Teva Canada Innovation
- TransBIOTech
- · Vertex Pharmaceuticals (Canada)

Health technologies

- BML Technology
- GenAlz

- lmagia Inc.
- · TELUS Health

Universities and research groups

- CIUSSS du Centre-Sud-de-l'Îlede-Montréal
- · Concordia University
- École de technologie supérieure (ÉTS)
- McGill University
- National Research Council Canada (NRC Canada) Human Health Therapeutics
- Research Institute McGill University
 Health Centre (RI-MUHC)
- Réseau universitaire intégré de santé et de services sociaux de l'Université de Montréal (RUISSS de l'UdeM)
- Polytechnique Montréal / Institut TransMedTech
- · Université de Montréal

Support organizations

- AmorChem
- Amplitude Ventures
- BIOQuébec
- · Biotech City
- Citoyen Optimum
- Consortium québécois sur la découverte du médicament (CQDM)
- Caisse Desjardins du Réseau de la Santé
- FASKEN

- Fonds de recherche du Québec Health (FRQS)
- Fonds de solidarité FTQ
- Génome Québec
- Gestion Univalor
- · Innovative Medicines Canada
- MEDTEQ+ Consortium
- National Bank
- Oncopole
- Plakett Services Cliniques
- Saint-Hyacinthe Technopole
- · Sectoral asset Management Inc.
- · Teralys Capital

Levels of government

Government of Canada

- Canada Economic Development of Quebec Regions
- ICCI Program; Can Export Canada for Quebec Regions
- Innovation, Science and Economic
 Development Canada (ISED)

Government of Quebec

- Ministry of Economy and Innovation (MEI)
- Secrétariat à la région métropolitaine
- · Conseil Emploi Métropole (CEM)
- · Emploi Québec Services Québec

Municipal level

- Montréal Metropolitan Community
 (CMM)
- · Ville de Montréal

Montréal InVivo would like to thank in particular its new partners in 2020

Admare BioInnovations, Alexion Pharma Canada, Amgen, Amplitude Ventures, BML Technology, École de technologie supérieure (ÉTS), GenAlz, Polytechnique Montréal.

Collaborators

Sectoral clusters

- Aéro Montréal
- AluQuébec
- BioAlberta
- Cargo M
- Finance Montréal
- Forum IA Québec
- M Mode The Metropolitan

 Fashion Cluster
- Life Sciences British Columbia
- Life Sciences Ontario (LSO)
- Lyonbiopôle
- Sage Innovation L'innovation en santé
- Sherbrooke Innopole
- · TechnoMontréal Numana

Levels of government

- Italian Chamber of Commerce in Canada
- Conseil Emploi Métropole (CEM)
- · Emploi-Québec
- · Health Canada
- · INESSS
- Innovation, Science and Economic Development Canada
- · Investissement Québec
- · ISEDC Innovation, Science and Economic Development
- Quebec Ministry of Health and Social Services
- Services Québec

Universities and research groups

- · Cégep Gérald-Godin
- Centre de recherche de l'institut universitaire en santé mentale de Québec
- Centre de recherche du CHUM (CRCHUM)
- CHU Sainte-Justine
- CIUSSS de la Capitale-Nationale
- CIUSSS de la Mauricie-et-du-Centre-du-Québec
- CIUSSS Estrie
- Clinical Trials Ontario
- · Clinical Trials Simplified
- Collège Ahuntsic
- RIC
- <u>IRICoR</u>
- John Abbott College
- John Molson School of Business
- Montreal Clinical Research
 Institute (IRCM)
- Montreal Neurological Institute-Hospital - The NEURO
- Université du Québec à Montréal (UQAM)

Support organizations

- · 3sixty
- Aligo Innovation
- Ange Québec
- Biotalent

- · Bonjour Startup Montréal
- Bureau du cinéma et de la télévision du Québec
- Business in Tandem Montréal Lyon
- Cartagene
- · CATALIS Québec
- · Centech
- Chamber of Commerce of Metropolitan
 Montreal (CCMM)
- Clinical Trials Ontario
- Comité de relance de Montréal
- CQIB
- · Deloitte
- · District 3 Innovation Center
- Finance Montréal
- Fondation de l'entrepreneurship Réseau M
- Hacking Health
- · Health Innovation Initiative
- · INO Institut National d'Optique
- · IVADO
- Maryland BIO INNOVATION
- Medtech Canada
- · <u>Mila</u>
- · MonBug
- · Montréal International
- Montréal NewTech
- · Montréal Relève
- · Ontario Bioscience Innovation

- Organization, OBIO
- Ordre des chimistes du Québec
- · Palais des congrès de Montréal
- Pharmabio Development
- Prompt
- · Propulsion Québec
- Qualification Québec
- · Québec Government Office in Chicago
- QuébecInnove
- · Québec International
- Québec Vitae
- · Réseau Mentorat
- · Royal Bank of Canada
- · SOVAR
- · Startup Québec
- · WORLDiscoveries Asia

LSHT Companies

- My Intelligent Machines (MIMs)
- Puzzle Medical Devices

Consult the web links

Presence of cluster stakeholders



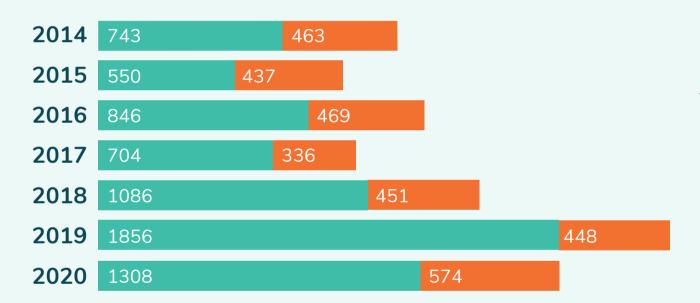
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STAKEHOLDERS

PARTICIPATION OF CLUSTER STAKEHOLDERS

NUMBER OF PARTICIPANTS



Number of participants

Number of private participants

CONTRIBUTION

\$251,600 industrial in-kind contribution

\$359,002 public or semi-public contribution



1,308 participants



574 private participants

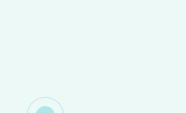
267 hours



3,035 hours of participation











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